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31 July 1962

MEMORANDUM FOR: Director of Central Intelligence

VIA : Deputy Director of Central Intelligence

SUBJECT : Meeting with Secretary of Defense and Director, Bureau

of the Budget

1. At Bob Amory's invitation, I read the communication from the Defense Department to the Bureau of the Budget commenting on the Bureau of the Budget projections of Intelligence Community programs through FY 1967.

- 2. In discussing the purpose of the meeting scheduled for this afternoon with the Secretary of Defense and Director, Bureau of the Budget, a representative of the Bureau told me off the record and in confidence that as far as they were concerned its purpose was to determine (a) who is to be the chief examiner of intelligence activities in the U.S. Government, and (b) how the role of examiner is to be made effective. As regards the DOD comments to the Bureau of the Budget, these were characterized as "surprisingly protective".
- 3. The DOD comments seem calculated to convey the impression that DOD, through its own agencies, has already well in hand all action necessary to improve the management and effect the coordination of military intelligence activities. Their comments cover five general areas and are attributed to Mr. Rubel, Dr. Cheryk, and Gen. Carroll, more or less as their particular interest appears.
 - 4. They can be summarized as follows:

A. SIGINT (Mr. Rubel)

have reviewed the NSA effort from a managerial viewpoint (CCP), also from the targeting and requirements aspect and also in terms of rationalization of R&D. They are willing to consult USIB (SIGIRT Committee) on requirements but are skeptical about results, i.e., Mr. Rubel's remarks were that ______ requirements have been referred to USIB "and DOD is still waiting."

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2. With respect to the BOB recommendation that the DCI and USIB should review the CCP which was submitted on 11 June to the Secretary of Defense, Mr. Rubel says that no CCP was actually submitted to the Secretary of Defense. He believes that the draft was submitted to the SIGINT Committee of USIB. (BOB asks parenthetically what the channel from the SIGINT Committee to the Secretary of Defense should be.)

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4. In the SIGINT field, a study concerning trade-off as between different systems was suggested by Mr. Rubel to Messrs. McCone and _______ As a result, a long-range requirements plan has now been started by a committee functioning under Gen. Sanford. Targeting has been vastly improved. Messrs. Augenstein, Fubini, and Rubel himself are all personally concerned with the Problem which is receiving three times as much attention than in 1959.

B. Overhead Reconnaissance (Dr. Cheryk)

NRO is successfully rationalizing systems and R&D. As regards the number of individual flights required, he takes the position that more flights will be required in earlier rather than later stages of any given system and that programming should be based on URIB requirements rather than on the number required to support conventionally established operational commands. He says further R&D is needed until a photo resolution capability is realized.

C. Other Collection (Gen. Carroll)

- The military must continue clandestine collection activity (a) to support strictly military requirements and (b) against the contingency of war.
- 2. With respect to the suggestion that the military should rely on CIA training facilities, Gen. Carroll says that if present Army facilities should be adequate, consideration should be given to "collocating" with CIA so that maximum utilization of facilities can be realized.

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D. Production, Etc. (Gen. Carroll)

- 1. There is no current problem of duplication in the mapping field, a matter which has been under review by Drs. Brown, Fubini, and Augenstein.
- 2. With respect to photo interpretation, a SecDef memorandum on mapping directed DIA to survey photo interpretation organizations providing major support to military departments to ascertain what elements should be transferred to (a) DIA's mapping managerial capability, and (b) the DIA intelligence production center. DIA plans the consolidation of resources which would support the Defense Department at the national level. We will centralize all photo interpretation supporting the Defense Department level in DIA other than S&F. Military departments will retain the capability to support S&T, mapping, and tactical and training activities.
- 3. With regard to Watch Committee and Indications Centers, Gen. Carroll takes the position that several Watch Committees are necessary and proper if inter-related and mutually supporting. He says that NIC will be adjacent to CIIC and serve as the base for the USIB Watch Committee. The 18 Watch Committees probably include command posts and operational centers linked with CIIC. NIC will be relocated next to CIIC, thus facilitating the association between DOD's command intelligence center with the cutside intelligence community.
- 4. With respect to the ellegation that there is duplication in the field of estimates and analysis, particularly in the scientific and technical field, Gen. Carroll argues that the only duplication is between the military and CIA, with the latter infringing on military responsibilities.

E. General

1. With respect to the recommendation that there should be an annual review of pleas and programs, Gen. Carroll states that the 1964 programs of the military departments are being prepared and will be submitted by DIA to the DCI Coordinating Staff. As regards the preparation of budgets, DIA is responsible for the project and budget system and is working with the Defense Department Comptroller.

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2. With respect to the communications security problem, the concept plan has been submitted (presumably by RSA) which covers the situation. This will cost between 1962 and 1968.

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3. DIA is consolidating military intelligence staffs. Military departments will continue to be represented on USIB and will require independent staffs. After DIA is fully operative, less people will be needed but a 50% cut is unrealistic.

TORR A. BROSS

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Original sent to Mr. Knoche for the								
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